## FORM 10-Q

## (Mark One)

凹 QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the quarterly period ended June 30, 2009
$\square$ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$
Commission file number 1-13602

## The Female Health Company <br> (Name of registrant as specified in its charter)

| Wisconsin (State of Incorporation) | 39-1144397 (I.R.S. Employer Identification No.) |
| :---: | :---: |
| $\begin{gathered} 515 \text { N. State Street, Suite } 2225 \\ \text { Chicago, IL } \\ \text { (Address of principal executive offices) } \end{gathered}$ | $\begin{gathered} 60654 \\ \text { (Zip Code) } \end{gathered}$ |
| 312-595-9123 (Registrant's telephone number, including area code) |  |
| $\mathbf{N} / \mathbf{A}$ <br> (Former Name or Former Address, if Changed Since Last R | port) |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\quad$. No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes $\square \quad$ No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer", and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer $\square \quad$ Accelerated filer $\square \quad$ Non-accelerated filer $\square \quad$ Smaller reporting company 区

Indicate by check mark whether the registrant is a shell company (as determined by rule $12 \mathrm{~b}-2$ of the Exchange Act). Yes $\square$ No $\boxtimes$
As of August 6,2009 , the registrant had $27,439,225$ shares of $\$ 0.01$ par value common stock outstanding.
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## CAUTIONARY STATEMENT REGARDING

## FORWARD LOOKING STATEMENTS

Certain statements included in this quarterly report on Form 10-Q which are not statements of historical fact are intended to be, and are hereby identified as "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. The Company cautions readers that forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievement expressed or implied by such forward-looking statements. Such factors include, among others, the following: the Company's inability to secure adequate capital to fund working capital requirements and advertising and promotional expenditures; factors related to increased competition from existing and new competitors including new product introduction, price reduction and increased spending on marketing; limitations on the Company's opportunities to enter into and/or renew agreements with international partners, the failure of the Company or its partners to successfully market, sell and deliver its product in international markets, and risks inherent in doing business on an international level, such as laws governing medical devices that differ from those in the U.S., unexpected changes in the regulatory requirements, political risks, export restrictions, tariffs and other trade barriers and fluctuations in currency exchange rates; the disruption of production at the Company's manufacturing facilities due to raw material shortages, labor shortages and/or physical damage to the Company's facilities; the result of the evaluation process relating to the Company's UK facility and the amount and timing of any charge for estimated costs relating to any cessation of the UK facility's manufacturing operations; the Company's inability to manage its growth and to adapt its administrative, operational and financial control systems to the needs of the expanded entity and the failure of management to anticipate, respond to and manage changing business conditions; the loss of the services of executive officers and other key employees and the Company's continued ability to attract and retain highly-skilled and qualified personnel; the costs and other effects of litigation, governmental investigations, legal and administrative cases and proceedings, settlements and investigations; and developments or assertions by or against the Company relating to intellectual property rights.

| ASSETS | June 30, 2009 |  | September 30, 2008 |  |
| :---: | :---: | :---: | :---: | :---: |
| Current Assets: |  |  |  |  |
| Cash | \$ | 3,345,528 | \$ | 1,922,148 |
| Restricted cash |  | 109,020 |  | 211,873 |
| Accounts receivable, net |  | 5,165,672 |  | 6,810,050 |
| Inventories, net |  | 2,114,521 |  | 1,322,652 |
| Prepaid expenses and other current assets |  | 489,381 |  | 414,040 |
| Deferred income taxes |  | 1,600,000 |  | 1,600,000 |
| TOTAL CURRENT ASSETS |  | 12,824,122 |  | 12,280,763 |
|  |  |  |  |  |
| Other Assets |  | 57,344 |  | 55,330 |
|  |  |  |  |  |
| EQUIPMENT, FURNITURE AND FIXTURES |  |  |  |  |
| Equipment not yet in service |  | 1,045,637 |  | - |
| Equipment, furniture and fixtures |  | 5,929,952 |  | 6,046,283 |
| Total equipment, furniture and fixtures |  | 6,975,589 |  | 6,046,283 |
| Less accumulated depreciation and amortization |  | 4,413,042 |  | 4,551,638 |
|  |  | 2,562,547 |  | 1,494,645 |
| TOTAL ASSETS | \$ | 15,444,013 | \$ | 13,830,738 |
|  |  |  |  |  |
| LIABILITIES AND STOCKHOLDERS' EQUITY |  |  |  |  |
| Current Liabilities: |  |  |  |  |
| Accounts payable | \$ | 1,158,445 | \$ | 621,115 |
| Accrued expenses and other current liabilities |  | 2,664,811 |  | 2,385,540 |
| Preferred dividends payable |  | 21,815 |  | 25,068 |
| TOTAL CURRENT LIABILITIES |  | 3,845,071 |  | 3,031,723 |
|  |  |  |  |  |
| Obligations under capital leases |  | 51,095 |  | 49,597 |
| Deferred gain on sale of facility |  | 705,825 |  | 836,733 |
| Deferred grant income |  | 169,486 |  | 203,483 |
| TOTAL LIABILITIES |  | 4,771,477 |  | 4,121,536 |
|  |  |  |  |  |
| Commitments and Contingencies (Note 8) |  | - |  | - |
|  |  |  |  |  |
| STOCKHOLDERS' EQUITY: |  |  |  |  |
| Convertible preferred stock, Class A, Series 1 |  | - |  | - |
| Convertible preferred stock, Class A, Series 3 |  | 2,761 |  | 3,076 |
| Common stock |  | 274,392 |  | 271,129 |
| Additional paid-in-capital |  | 65,781,635 |  | 65,366,130 |
| Accumulated other comprehensive loss |  | $(552,545)$ |  | $(162,705)$ |
| Accumulated deficit |  | $(49,411,928)$ |  | (53,598,971) |
| Treasury stock, at cost |  | $(5,421,779)$ |  | $(2,169,457)$ |
| TOTAL STOCKHOLDERS' EQUITY |  | 10,672,536 |  | 9,709,202 |
| TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY | \$ | 15,444,013 | \$ | 13,830,738 |

See notes to unaudited condensed consolidated financial statements.

THE FEMALE HEALTH COMPANY AND SUBSIDIARIES
UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF INCOME

|  |  |
| :--- | :--- | ---: | :--- |
|  | Three Months Ended |

See notes to unaudited condensed consolidated financial statements.

## THE FEMALE HEALTH COMPANY AND SUBSIDIARIES

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF INCOME

|  | Nine Months Ended |  |
| :--- | :--- | ---: | :--- |
|  |  |  |

## THE FEMALE HEALTH COMPANY AND SUBSIDIARIES

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

|  | Nine Months Ended$\qquad$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2009 |  | 2008 |  |
| OPERATIONS |  |  |  |  |
| Net income | \$ | 4,256,211 | \$ | 2,601,409 |
| Adjustment for noncash items: |  |  |  |  |
| Depreciation and amortization |  | 164,555 |  | 143,482 |
| Amortization of deferred gain on sale/leaseback |  | $(64,979)$ |  | $(85,620)$ |
| Amortization of deferred income from grant - BLCF |  | $(17,793)$ |  | $(15,995)$ |
| Interest added to certificate of deposit |  | $(2,014)$ |  | $(1,925)$ |
| Amortization of unearned consulting fees |  | - |  | 57,000 |
| Employee stock compensation |  | 254,000 |  | 225,766 |
| Deferred income taxes |  | - |  | $(544,000)$ |
| Loss on disposal of fixed assets |  | 6,619 |  | 6,380 |
| Changes in operating assets and liabilities |  | 1,444,992 |  | 247,622 |
| Net cash provided by operating activities |  | 6,041,591 |  | 2,634,119 |
|  |  |  |  |  |
| INVESTING ACTIVITIES |  |  |  |  |
| Decrease (increase) in restricted cash |  | 102,853 |  | $(150,452)$ |
| Proceeds from disposal of fixed assets |  | 31,452 |  | 14,062 |
| Capital expenditures |  | $(1,257,968)$ |  | $(344,056)$ |
| Net cash used in investing activities |  | $(1,123,663)$ |  | $(480,446)$ |
|  |  |  |  |  |
| FINANCING ACTIVITIES |  |  |  |  |
| Proceeds from exercise of stock options |  | 63,000 |  | 196,250 |
| Proceeds from exercise of warrants |  | 135,000 |  | 422,500 |
| Proceeds from issuance of common stock |  | 1,860 |  | - |
| Purchases of common stock for treasury shares |  | (3,252,322) |  | $(1,128,206)$ |
| Redemption and repurchase of preferred stock |  | - |  | $(580,500)$ |
| Dividends paid on preferred stock |  | $(72,423)$ |  | $(137,822)$ |
| Payment on capital lease obligations |  | $(29,057)$ |  | $(24,614)$ |
| Net cash used in financing activities |  | $(3,153,942)$ |  | (1,252,392) |
|  |  |  |  |  |
| Effect of exchange rate changes on cash |  | $(340,606)$ |  | $(113,860)$ |
|  |  |  |  |  |
| Net increase in cash |  | 1,423,380 |  | 787,421 |
| Cash at beginning of period |  | 1,922,148 |  | 799,421 |
|  |  |  |  |  |
| CASH AT END OF PERIOD | \$ | 3,345,528 | \$ | 1,586,842 |
|  |  |  |  |  |
| Supplemental cash flow information: |  |  |  |  |
| Cash paid for income taxes | \$ | 110,411 |  | - |
|  |  |  |  |  |
| Schedule of noncash financing and investing activities: |  |  |  |  |
| Reduction of accrued expense upon issuance of shares | \$ | 72,688 | \$ | 51,203 |
| Preferred dividends declared |  | 21,815 |  | 27,654 |
| Foreign currency translation adjustment |  | $(389,840)$ |  | $(186,100)$ |
| Liability for preferred stock redemption |  | - |  | 15,000 |

See notes to unaudited condensed consolidated financial statements.

## THE FEMALE HEALTH COMPANY AND SUBSIDIARIES

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## NOTE 1 - Basis of Presentation

The accompanying financial statements are unaudited but in the opinion of management contain all the adjustments (consisting of those of a normal recurring nature) considered necessary to present fairly the financial position and the results of operations and cash flow for the periods presented in conformity with generally accepted accounting principles for interim financial information and the instructions to Form 10-Q and Article 8 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by United States generally accepted accounting principles for complete financial statements.

Operating results for the three months and nine months ended June 30, 2009 are not necessarily indicative of the results that may be expected for the fiscal year ending September 30, 2009. For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's annual report on Form 10-K for the fiscal year ended September 30, 2008.

## Principles of consolidation and nature of operations

The consolidated financial statements include the accounts of the Company and its wholly owned subsidiary, The Female Health Company - UK, and its wholly owned subsidiary, The Female Health Company - UK, plc as well as The Female Health Company (M) SDN. BHD, a wholly owned subsidiary of The Female Health Company-UK. All significant intercompany transactions and accounts have been eliminated in consolidation. The Female Health Company ("FHC" or the "Company") is currently engaged in the marketing, manufacture and distribution of a consumer health care product, the female condom. The original female condom is known as the "FC Female Condom" in the U.S., and "femidom" or "femy" outside the U.S.; the second generation product is known as FC2 throughout the world. The Female Health Company - UK, is the holding company of The Female Health Company - UK, plc, which operates a 40,000 sq. ft. leased manufacturing facility located in London, England. The Female Health Company (M) SDN.BHD leases a 16,000 sq. ft. manufacturing facility located in Selangor D.E., Malaysia.

The product is currently sold or available in either or both commercial (private sector) and public sector markets in 116 countries. The product is marketed in 15 countries by various country-specific commercial partners. The Company's standard credit terms vary from 30 to 90 days, depending on the class of trade and customary terms within a territory, so accounts receivable is affected by the mix of purchasers within the quarter. As is typical in the Company's business, extended credit terms may occasionally be offered as a sales promotion. For the past twelve months, the Company's average days' sales outstanding has averaged approximately 72 days. Over the past five years, the Company's bad debt expense has been less than $.01 \%$ of sales.

Under an interim agreement, the Company authorized HLL Lifecare Limited ("HLL") to produce FC2 for sale in India in exchange for a royalty per unit.

## Restricted cash:

Restricted cash relates to security provided to one of the Company's U.K. banks for performance bonds issued in favor of customers. Such security has been extended infrequently and only on occasions where it has been a contract term expressly stipulated as an absolute requirement by the funds provider. The expiration of the bond is defined by the completion of the event such as, but not limited to, delivery of goods or at a period of time after product has been distributed.

## Settlement of Intercompany Loan:

In December, 2008, a long term intercompany loan from the U.S. parent to the U.K. subsidiary in the amount of $\$ 3,572,733$ was retired in exchange for a reduction in the intercompany trade accounts payable to the U.K. subsidiary from the U.S. parent company. The settlement of this long term intercompany loan resulted in a foreign currency translation loss of approximately $\$ 135,000$ which is recognized as a decrease to accumulated other comprehensive income. Translation adjustments on intercompany trade accounts are recorded in earnings as the local currency is the functional currency.

## Reclassification:

Certain items in the financial statements for the three months and nine months ended June 30,2008 have been reclassified to be consistent with the presentation shown for the three months and nine months ended June 30, 2009.

## NOTE 2 - Earnings per Share

Basic EPS is computed by dividing income attributable to common stockholders by the weighted average number of common shares outstanding for the period. In the diluted earnings per share calculation, the numerator is the sum of net income attributable to common stockholders and preferred dividends. Diluted EPS is computed giving effect to all dilutive potential common shares that were outstanding during the period. Dilutive potential common shares consist of the incremental common shares issuable upon conversion of convertible preferred shares and the exercise of stock options and warrants and unvested shares granted to employees.

|  |  | Three Months Ended June 30, |  |  | Nine Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009 |  | 2008 |  | 2009 |  | 2008 |  |
| Denominator: |  |  |  |  |  |  |  |  |
| Weighted average common shares |  |  |  |  |  |  |  |  |
| outstanding - basic |  | 25,453,243 |  | 26,144,583 |  | 25,588,734 |  | 26,117,888 |
| Net effect of dilutive securities: |  |  |  |  |  |  |  |  |
| Options |  | 947,058 |  | 837,587 |  | 945,802 |  | 845,130 |
| Warrants |  | 875,917 |  | 744,131 |  | 829,562 |  | 747,972 |
| Convertible preferred stock |  | 276,058 |  | 323,377 |  | 276,058 |  | 323,377 |
| Unvested restricted shares |  | 223,182 |  | 67,500 |  | 223,182 |  | 67,500 |
| Total net effect of dilutive securities |  | 2,322,215 |  | 1,972,595 |  | 2,274,604 |  | 1,983,979 |
| Weighted average common shares |  |  |  |  |  |  |  |  |
| outstanding - diluted |  | 27,775,458 |  | 28,117,178 |  | 27,863,338 |  | 28,101,867 |
| Earnings per common share - basic | \$ | 0.02 | \$ | 0.02 | \$ | 0.16 | \$ | 0.10 |
| Earnings per common share - diluted | \$ | 0.02 | \$ | 0.02 | \$ | 0.15 | \$ | 0.09 |

For the three months ended June 30, 2009, all the outstanding warrants and stock options were included in the computation of diluted net income per share. For the nine months ended June 30, 2009, all outstanding warrants were included in the computation of diluted net income per share. Outstanding stock options to purchase 150,000 shares of common stock at an exercise price of $\$ 3.92$ were not included in the computation of diluted net income per share for that period because the effect was anti-dilutive. These stock options will expire in May 2019. For the three and nine months ended June 30, 2008, all the outstanding stock options were included in the computation of diluted net income per share. Warrants to purchase approximately 50,000 shares of common stock at an exercise price of $\$ 2.65$ that were outstanding during the three and nine months ended June 30 , 2008, were not included in the computation of diluted net income per share because the effect was anti-dilutive. These warrants, which would have expired in July 2009 , were exercised in June 2009.

## NOTE 3 - Comprehensive Income

Total comprehensive income was $\$ 1,545,617$ for the three months ended June 30, 2009 and $\$ 566,889$ for the three months ended June 30 , 2008. Total comprehensive income was $\$ 3,866,371$ for the nine months ended June 30, 2009 and \$2,415,309 for the nine months ended June 30, 2008.

NOTE 4 - Inventories
The components of inventory consist of the following:

|  | $\begin{gathered} \text { June } 30, \\ 2009 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { September 30, } \\ 2008 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Raw material and work in process | \$ | 1,486,742 | \$ | 1,045,150 |
| Finished goods |  | 726,779 |  | 323,502 |
| Inventory, gross |  | 2,213,521 |  | 1,368,652 |
| Less: inventory reserves |  | $(99,000)$ |  | $(46,000)$ |
| Inventory, net | \$ | 2,114,521 | \$ | 1,322,652 |

## NOTE 5 - Share-Based Compensation

## Stock Option Plans

Under the Company's previous share based long-term incentive compensation plan, the 1997 Stock Option Plan, the Company granted non-qualified stock options to employees. There are no shares available for grant under the plan which expired on December 31, 2006. Options issued under that plan expire in 10 years and generally vested $1 / 36$ per month, with full vesting after three years.

The Company recognized share-based compensation expense for stock options of approximately $\$ 19,000$ and $\$ 43,000$ in selling, general and administrative expenses in the statements of income for the three and nine months ended June 30, 2009, respectively, and $\$ 12,000$ and $\$ 45,000$ for the three and nine months ended June 30 , 2008, respectively.

In May, 2009, the Company granted 150,000 stock options under the 2008 Stock Incentive plan to its independent board members. The options will vest evenly over 36 months, at a rate of $1 / 36$ of the grant per month. The options have a ten year life. The Company did not grant any options in the first nine months of fiscal 2008. The estimated forfeiture rate was $1.44 \%$ based on the Company's prior forfeiture history.

The table below outlines the weighted average assumptions for options granted during the three and nine months ended June 30, 2009.

|  | Three and Nine <br> months ended <br> June <br>  <br> Weighted Average Assumptions: |
| :--- | :---: |
| Expected Volatility |  |
| Expected Dividend Yield | $42.19 \%$ |
| Risk-free Interest Rate | $0 \%$ |
| Expected Term (in years) | $3.06 \%$ |
| Fair Value of Options Granted | 6.5 |

During the three and nine months ended June 30, 2009, the Company used historical volatility of our common stock over a period equal to the expected life of the options to estimate their fair value. The dividend yield assumption is based on the Company's history and expectation of future dividend payouts on the common stock. The risk-free interest rate is based on the implied yield available on U.S. treasury zero-coupon issues with an equivalent remaining term.

The expected term of the options represents the estimated period of time until exercise and is based on the simplified method. To value option grants and other awards for actual stock-based compensation, the Company used the Black-Scholes option valuation model. When the measurement date is certain, the fair value of each option grant is estimated on the date of grant and is based on the assumptions used for the expected stock price volatility, expected term, risk-free interest rates and future dividend payments.

The following table summarizes the Company's option activity during the nine months ended June 30, 2009:

| Option Activity: | Number of <br> Shares |
| :--- | ---: |
| Outstanding at September 30, 2008 | $2,439,980$ |
| Granted | $\$$ |
| Exercised | 150,000 |
| Expired or forfeited | $(45,000)$ |
| Outstanding at June 30,2009 | - |

During the three and nine months ended June 30,2009 , proceeds of $\$ 23,100$ and $\$ 63,000$, respectively, were received from the exercise of stock options. During the three and nine months ended June 30, 2008, proceeds of $\$ 14,000$ and $\$ 196,250$, respectively, were received from the exercise of stock options. The intrinsic value of the options exercised was $\$ 43,030$ and $\$ 100,595$, respectively, for the three and nine months ended June 30,2009 . The intrinsic value of the options exercised was $\$ 13,000$ and $\$ 127,200$, respectively, for the three and nine months ended June 30, 2008. There was no realized tax benefit from options exercised for the three and nine months ended June 30 , 2009 and 2008 based on the "with and without" approach.

The following table summarizes the stock options outstanding and exerciserable at June 30, 2009:

|  | Number <br> Outstanding <br> At $6 / 30 / 09$ | Wghted. Avg. <br> Remaining <br> Life | Wghted. Avg. <br> Exercise <br> Price | Aggregate <br> Intrinsic <br> Value | Number <br> Exerciserable <br> At $6 / 30 / 09$ | Wghted. Avg. <br> Exercise <br> Price | Aggregate <br> Intrinsic <br> Value | Wghted. Avg. <br> Remaining <br> Life |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total | $2,544,980$ |  | 4.47 | $\$$ |  | 1.56 | $\$$ | $8,255,432$ |

The aggregate intrinsic value in the table above is before income taxes, based on the Company's closing stock price of $\$ 4.80$ as of the last business day of the period ended June 30 , 2009. As of June 30, 2009, the Company had unrecognized compensation expenses of $\$ 278,460$ related to unvested stock options. These expenses will be recognized over approximately 2.78 years.

## Restricted Stock

The Company issues restricted stock to employees and consultants. Such issuances may have vesting periods that range from one to three years and/or the issuances may be contingent on continued employment for periods that range from one to three years.

In March 2008, the Company's shareholders approved the 2008 Stock Incentive Plan which will be utilized to provide equity opportunities and performance-based incentives to attract, retain and motivate those persons who make (or are expected to make) important contributions to the Company. A total of $2,000,000$ shares are available for issuance under the plan. As of June 30, 2009, a total of 373,250 shares have been granted under the plan, 150,000 of which were in the quarter ended June 30 , 2009. Of the 373,250 shares granted to date, 150,000 shares were in the form of stock options, all others were in the form of restricted stock or other share grants.

As of June 30, 2009, there was approximately $\$ 463,000$ of total unrecognized compensation cost related to non-vested restricted stock compensation arrangements. The expense will be recognized over the weighted average period of approximately 2.0 years.

The Company granted 7,000 and 223,000 shares of restricted stock during the three and nine months ended June 30,2009 , respectively. The fair value of the awards granted was approximately $\$ 33,000$ and $\$ 702,000$ for the respective periods. All such shares of restricted stock vest between September 2009 and December 2011 , provided the grantee has not voluntarily terminated service or been terminated for cause prior to the vesting date. Approximately 27,000 and 69,000 of these shares vested during the three and nine months ended June 30, 2009, respectively. The Company granted 38,000 shares of restricted stock during the nine months ended June 30, 2008. The fair value of the awards granted was approximately $\$ 88,000$. All of these shares vested between September 30 and November 1, 2008.

The Company recognized share-based compensation expense for restricted stock of approximately $\$ 86,000$ and $\$ 211,000$ for the three and nine months ended June 30 , 2009 , respectively, and $\$ 41,000$, and $\$ 238,000$ for the three and nine months ended June 30, 2008, respectively, in selling, general and administrative expenses in the statements of income for those periods.

No shares of restricted stock were forfeited during the nine months ended June 30, 2009 or June 30, 2008.

## Common Stock Purchase Warrants

No warrants were issued in the nine months ended June 30, 2009 or June 30, 2008.

During the nine months ended June 30, 2009, warrant holders exercised 40,000 warrants using the cashless exercise option available within the warrant agreements which entitled them to 26,021 shares of common stock. During the three and nine months ended June 30, 2009, warrant holders exercised 50,000 warrants for cash, which provided proceeds of $\$ 135,000$. During the nine months ended June 30, 2008, warrant holders exercised 290,000 warrants for cash which provided proceeds of $\$ 422,500$.

At June 30, 2009, 1,136,500 warrants were outstanding and exercisable with weighted average remaining contractual lives of 4.58 years.

## NOTE 6 - Stock Repurchase Program

On January 17, 2007, the Company announced a Stock Repurchase Program under the terms of which up to a million shares of its common stock could be purchased during the subsequent twelve months. In late March 2008, the Board approved expansion of the repurchase program up to a total of $2,000,000$ shares to be acquired through December 31 , 2009. In February 2009, the Board further expanded the repurchase program to a maximum of $3,000,000$ shares to be acquired through December 31 , 2010. From the program's onset through June 30, 2009, the total number of shares repurchased by the Company is $1,756,161$. The Stock Repurchase Program authorizes purchases in privately negotiated transactions as well as in the open market, and in October 2008 the Company's board of directors authorized repurchases in private transactions under the Stock Repurchase Program of shares issued under the Company's equity compensation plans to directors, employees and other service providers at the market price on the effective date of the repurchase request.

| Issuer Purchases of Equity Securities: | Details of Treasury Stock Purchases to Date through June 30, 2009 |
| :--- | :---: | :---: | :---: | :---: | :---: |

(1) Includes 60,000 shares repurchased pursuant to the authorization to repurchase shares issued to directors, employees and other service providers under the Company's equity incentive plans. The other shares were purchased in the open market pursuant to the Share Repurchase Program.

## NOTE 7 - Industry Segments and Financial Information About Foreign and Domestic Operations

The Company currently operates primarily in one industry segment which includes the development, manufacture and marketing of consumer health care products.
The Company operates in foreign and domestic regions. Information about the Company's operations by geographic area is as follows:
(Amounts in thousands)

|  |  |  |
| :--- | :--- | :--- | :--- | :--- |

* Less than 3 percent of total net sales
${ }^{(1)}$ Includes a customer that is considered to be a major customer (exceeds $10 \%$ of net sales).


## NOTE 8 - Commitments and Contingent Liabilities

The testing, manufacturing and marketing of consumer products by the Company entail an inherent risk that product liability claims will be asserted against the Company. The Company maintains product liability insurance coverage for claims arising from the use of its products. The coverage amount is currently $\$ 5,000,000$ for FHC 's consumer health care product.

In March, 2009, the Company announced a $150 \%$ expansion of FC2 manufacturing capacity at its Malaysia manufacturing facility. The expansion will increase capacity from approximately 30 million units, produced on four lines, to approximately $75-80$ million unit annual production capacity when all ten lines are in use. Installation of the additional six lines is under way and expected to be completed by the fourth quarter of fiscal year 2009. As of June 30, 2009, the Company has outstanding purchase commitments for the expansion of approximately $\$ 178,000$ which are scheduled to be paid in August, 2009. The Company is self-funding the expansion from existing cash and cash generated from operations.

## Note 9 - Deferred Grant Income

The Company received grant monies from the British Linkage Challenge Fund to help the Company defray certain expenses and the cost of capital expenditures related to a specific project. The underlying project is related to the development of a linkage between the UK subsidiary and HLL in India to do end-stage manufacturing of the female condom and develop the market for the product in that country. The grant received was split between the Company and HLL pro-rata to their respective expenditure on the project.

The Company utilized the general precepts of U.S. GAAP and the principles of matching and conservatism to determine how to account for the grant monies received. The Company also utilized the guidance of International Accounting Standard No. 20 - Accounting for Government Grants and Disclosure of Government Assistance to further support the Company's accounting treatment of the grant received. The Company allocates its share of the grant monies to capital and expense pro-rata to the respective cost allocated to the project. Grant proceeds for expenses are credited to income in the quarter incurred. Grant proceeds for capital expenditure are deferred and released to income in line with the depreciation of the relevant assets. The reimbursement portion of the project concluded in the period ended March 31, 2008, with the final reimbursement of $\$ 1,816$. Amortization of deferred grant proceeds were $\$ 6,036$ and $\$ 17,793$ for the three and nine months ended June 30,2009 , respectively, and $\$ 7,815$ and $\$ 15,995$ for the three and nine months ended June 30, 2008, respectively.

## NOTE 10 -Income Taxes

The Company accounts for income taxes using the liability method, which requires the recognition of deferred tax assets or liabilities for the tax-effected temporary differences between the financial reporting and tax bases of its assets and liabilities, and for net operating loss and tax credit carryforwards.

In evaluating its ability to realize its deferred tax assets the Company considers all available positive and negative evidence including its past operating results and its forecast of future taxable income. In determining future taxable income, the Company makes assumptions to forecast U.S. federal, U.S. state, and international operating income, the reversal of temporary differences, and the implementation of any feasible and prudent tax planning strategies. These assumptions require significant judgment regarding the forecasts of future taxable income, and are consistent with the forecasts used to manage the Company's business. Evaluation and, if appropriate, recognition of a fiscal year 2009 tax benefit will be evaluated at year end. However, an evaluation would be made and a benefit recognized, if appropriate, if something material changed in an interim period.

As of June 30, 2009, the Company had federal and state net operating loss carryforwards of approximately $\$ 41,601,000$ and $\$ 22,134,000$, respectively, for income tax purposes expiring in years 2009 to 2028. The Company's UK subsidiary, The Female Health Company-UK, plc has UK net operating loss carryforwards of approximately $\$ 65,748,000$ as of June 30, 2009. These UK net operating loss carryforwards can be carried forward indefinitely to offset future UK taxable income.

A reconciliation of income tax expense (benefit) and the amount computed by applying the statutory Federal income tax rate to income before taxes for the three and nine months ended June 30, 2009 and 2008 is as follows:

|  | Three Months Ended$\qquad$ |  |  |  | Nine Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2009 |  | 2008 |  | 2009 |  | 2008 |  |
| Income tax expense at statutory rates | S | 228,000 | \$ | 128,000 | \$ | 1,485,000 | \$ | 700,000 |
| State income tax, net of federal benefits |  | 36,000 |  | 20,000 |  | 231,000 |  | 109,000 |
| Non-deductible expenses |  | $(19,000)$ |  | 11,000 |  | $(57,000)$ |  | 76,000 |
| Effect of foreign income tax |  | 8,680 |  | - |  | 22,870 |  | - |
| Effect of U.S. AMT income tax expense |  | 12,152 |  | - |  | 87,541 |  | - |
| Effect of U.S. income tax benefit |  | - |  | $(167,000)$ |  | - |  | $(544,000)$ |
| Utilization of NOL carryforwards |  | $(243,000)$ |  | $(329,000)$ |  | $(1,376,000)$ |  | $(894,000)$ |
| (Decrease) increase in valuation allowance |  | $(2,000)$ |  | 170,000 |  | $(283,000)$ |  | 9,000 |
| Income tax expense (benefit) | \$ | 20,832 | \$ | $(167,000)$ | \$ | 110,411 | \$ | $(544,000)$ |

## Note 11 - Class A Preferred Stock - Series 3

In February 2009, 31,546 shares of Class A Preferred Stock - Series 3 (the "Series 3 Preferred Stock") were converted to 31,546 shares of common stock. In April 2008, the Company repurchased 150,000 shares of Series 3 Preferred Stock, which is subject to a $10 \%$ dividend, paid quarterly. The shares were repurchased at $\$ 3.17$ per share for a total of $\$ 475,000$. The shares were purchased at the same per share price at which they were sold to the shareholder. The repurchased shares have been retired.

On July 14, 2009, in accordance with the terms of the Series 3 Preferred Stock, the Company notified all of the holders of outstanding shares of Series 3 Preferred Stock that it was exercising its right to redeem all of the outstanding shares of Series 3 Preferred Stock on August 13, 2009. As of July 14, 2009, a total of 276,058 shares of Series 3 Preferred Stock were outstanding and subject to the redemption notice. The Company has the right to redeem the Series 3 Preferred Stock because as of the close of the market on July 10 , 2009, the Company's Common Stock had a closing price on the NASDAQ Capital Market of at least $150 \%$ of the $\$ 3.17$ Face Amount of the Series 3 Preferred Stock for five consecutive days. On the redemption date, all outstanding shares of Series 3 Preferred Stock will automatically be acquired by the Company and cancelled and the Company will pay a redemption price per share equal to the Series 3 Liquidation Value per share (which is $\$ 3.17$ per share plus accrued and unpaid dividends). Holders of outstanding shares of Series 3 Preferred Stock have the right to elect to convert all or part of their Series 3 Preferred Stock into shares of the Company's common stock by providing written notice of conversion to the Company on or before the redemption date.

## NOTE 12 - Subsequent Events

On August 5, 2009, the Company announced to its UK employees that the Company is evaluating the future of its UK facility upon the decision of two of its largest customers to switch their purchases from the first generation product, FC1, manufactured in the UK facility, to the second generation product, FC2, which is manufactured in Malaysia. Production of FC 1 utilizes over $95 \%$ of the UK workforce. As is required by British labor law, the Company will go through an evaluation process, working in tandem with employee representatives, in which various manufacturing alternatives are considered. If the Company is unable to identify a satisfactory alternative, the facility's manufacturing operations may cease. If that is the conclusion reached, the Company would incur various one-time costs such as redundancy payments to terminated employees and a charge for excess leased capacity. The evaluation process, which began on August 5, 2009, will conclude in approximately 90 days.

In May 2009, the Financial Accounting Standards Board (FASB) issued SFAS No. 165, "Subsequent Events" ("SFAS 165"), which establishes general standards of accounting for and disclosure of events that occur after the balance sheet date but before financial statements are issued or are available to be issued. Specifically, this standard sets forth the period after the balance sheet date during which management of a reporting entity should evaluate events or transactions that may occur for potential recognition or disclosure in the financial statements, the circumstances under which an entity should recognize events or transactions occurring after the balance sheet date in its financial statements, and the disclosures that an entity should make about events or transactions that occurred after the balance sheet date. We adopted this standard effective June 15 , 2009 and have evaluated all events or transactions that occurred after June 30, 2009 up through August 7, 2009, the date these financial statements were issued. During this period the Company did not have other material recognizable subsequent events

## NOTE 13 - Recent Accounting Pronouncements

On October 1, 2008, the Company adopted SFAS 157, "Fair Value Measurements," which defines fair value, establishes a framework for measuring fair value, and expands disclosures about fair value measurements. However, the FASB issued FSP SFAS 157-2 which deferred the effective date of SFAS 157, until the beginning of our 2010 fiscal year, as it relates to fair value measurement requirements for nonfinancial assets and liabilities that are not re-measured at fair value on a recurring basis. The Company determined that the adoption of SFAS 157 did not have a material effect on its consolidated financial statements.

The fair value framework requires the categorization of assets and liabilities into three levels based upon the assumptions (inputs) used to price the assets or liabilities. Level 1 provides the most reliable measure of fair value, whereas Level 3 generally requires significant management judgment. The three levels are defined as follows:

- Level 1: Unadjusted quoted prices in active markets for identical assets and liabilities.
- Level 2: Observable inputs other than those included in Level 1. For example, quoted prices for similar assets or liabilities in active markets or quoted prices for
- identical assets or liabilities in inactive markets.
- Level 3: Unobservable inputs reflecting management's own assumptions about the inputs used in pricing the asset or liability.

The Company currently does not have any fair value measurements. Substantially all of the Company's cash and cash equivalents, as well as restricted cash, are held in demand deposits, including money market accounts, with its bank. The Company has no financial instruments for which the carrying value is materially different than fair value.

## THE FEMALE HEALTH COMPANY AND SUBSIDIARIES

## MANAGEMENT'S DISCUSSION AND ANALYSIS

General
The Female Health Company ("FHC" or the "Company") manufactures, markets and sells the FC female condom (FC1 and FC2), the only products under a woman's control that are approved by the U.S. Food and Drug Administration (FDA). These products provide dual protection against unintended pregnancy and sexually transmitted infections ("STIs"), including HIV/AIDS.

FC1 has undergone extensive testing for efficacy, safety and acceptability, not only in the United States but also in many countries around the world. Certain of these studies show that having FC1 available allows women to have more options, resulting in an increase in protected sex acts and a decrease in STIs, including HIV/AIDS. FC1 is currently sold or available through various channels in 116 countries. It is commercially marketed directly to consumers in 15 countries by various country specific partners, including in the United States, the United Kingdom, Canada and France. Currently, public sector female condom programs in various stages are ongoing in over 90 countries.

Certain studies have shown that the design and method of use of FC2 is similar to FC 1 and that FC 2 performs in a comparable manner to FC 1 in terms of safety, failure rates and acceptability. FC2 is currently available in 92 countries. It is sold directly to consumers in 3 countries.

## Products

Currently, there are only four FDA approved products marketed that prevent the transmission of HIV/AIDS through sexual intercourse: the male latex condom, the male non-latex condom, FC1 and FC2. FC1 and FC2 are the only FDA approved products controlled by women that prevent sexually transmitted infections including HIV/AIDS. FC2, which has been marketed internationally since 2007, is expected to be available in the United States in August 2009.

FC1 is made of polyurethane, a thin but strong material which is resistant to rips and tears during use. FC1 consists of a soft, loose fitting sheath and two flexible O rings. One of the rings is used to insert the device and helps to hold it in place. The other ring remains outside the vagina after insertion. FC1 lines the vagina, preventing skin-to-skin contact during intercourse.

FC2, the second generation female condom, is made of a nitrile polymer. FC2 consists of a soft, loose fitting sheath, a rolled outer ring made of the nitrile polymer and one flexible inner ring made of polyurethane. FC2's reduced product cost results from a less expensive raw material and the product being produced by a more automated process in a more economical manufacturing environment. As a result of its reduced manufacturing cost, the Company offers FC2 at a lower price than FC1.

On March 10, 2009, FC2 received FDA approval as a Class III medical device. FC2 is expected to be available in the United States in August 2009. FDA approval will also enable the United States Agency for International Development (USAID) to procure FC2 for distribution for global HIV/AIDS prevention programs. In addition to FDA approval, the FC2 Female Condom has been approved by other regulatory agencies, including the European Union, India, and Brazil. In addition, based on a rigorous scientific review in 2006, the World Health Organization (WHO) agreed that FC2 does perform in the same manner as FC1 and cleared FC2 for purchase by UN agencies. Since then, nearly 33 million FC2 female condoms have been distributed in 92 countries through June 30, 2009.

FC1 and FC2 are not seen by the Company as competing with the male condom, but rather as alternatives to either male condom use or to unprotected sex.

## Raw Materials

Polyurethane is the principal raw material the Company uses to produce FC1. The Company has entered into a supply agreement with Deerfield Urethane, Inc. for the purchase of the Company's requirement of polyurethane. Under this agreement, the parties negotiate pricing on an annual basis. While the term of the agreement expires on December 31 , 2009, the agreement automatically renews for additional one year periods unless either party gives at least 12 months prior written notice of termination.

The principal raw material used to produce FC2 is a nitrile polymer. While general nitrile formulations are available from a number of suppliers, the Company chose to work closely with the technical market leader in synthetic polymers to develop a grade ideally suited to the bio-compatibility and functional needs of a female condom. The supplier has agreed that the Company is the sole and exclusive owner of the unique polymer formulation that was developed for FC2.

## Global Market Potential

The only means of preventing sexual transmission of HIV/AIDS, besides abstinence, is condoms, male and female. In recent years, scientists have sought to develop alternative means of preventing HIV/AIDS. Unfortunately, the development attempts have not been successful to date: four microbicides have failed in clinical trials and the most promising HIV/AIDS vaccine under development has also failed. Thus, current HIV/AIDS prevention programs are focused on condoms, male and female. The Company's Female Condoms (FC1 and FC2) are the only products approved by the FDA and cleared by WHO for purchase by U.N. agencies that, when used consistently and correctly, gives a woman control over her sexual health by providing dual protection against sexually transmitted infections (including HIV/AIDS), and unintended pregnancy.

The first clinical evidence of AIDS was noted more than twenty years ago. Since then, HIV/AIDS has become the most devastating pandemic facing humankind in recorded history. UNAIDS in its July 2008 Aids Epidemic Update reported that approximately 33 million people globally were living with HIV. Globally, in 2007 alone, there were 2 million HIV-related deaths and 2.7 million new cases of HIV. Sub-Saharan Africa remains most heavily affected by HIV, accounting for $67 \%$ of all people living with HIV and for $75 \%$ of AIDS deaths in 2007. Women now account for $50 \%$ of those living with HIV/AIDS and in some Sub-Saharan African countries, for nearly $60 \%$ of those infected. In a published paper by Dr. Colin Mathers and Dejan Loncar of the WHO, "Projections of Global Mortality and Burden of Disease from 2002 to 2030 ," they estimate that at least 117 million people will die from AIDS related illness by 2030.

In the United States, the Centers for Disease Control and Prevention (CDC) reported in 2006 that the HIV/AIDS epidemic is taking an increasing toll on women and girls. Women of color, particularly Black women, have been especially hard hit and represent the majority of new HIV and AIDS cases among women, and the majority of women living with the disease. Data from the 2005 census show that together, African American and Hispanic women represent $24 \%$ of all U.S. women. However, women in these two groups accounted for $82 \%$ of the estimated total of AIDS diagnoses for women in 2005.

For the most recent year in which data are available (2004), the CDC reported that HIV infection was:

- the leading cause of death for African American women aged 25-34 years;
- the 3 rd leading cause of death for African American women aged 35-44 years;
- the $4^{\text {th }}$ leading cause of death for African American women aged 45-54 years; and
- the $4^{\text {th }}$ leading cause of death for Hispanic women aged 35-44.

Most HIV/AIDS diagnoses among women are due to high-risk heterosexual contact ( $80 \%$ in 2005). The rate of AIDS diagnosis for black women was approximately 23 times the rate for white women, while the prevalence rate among Hispanic women was more than four times that of white women.

In March 2008, the CDC announced that a recent study indicated that $26 \%$ of female adolescents in the United States have at least one of the most common sexually transmitted infections (STI's). Led by the CDC's Sara Forhan, the study is the first to examine the combined national prevalence of common STI's among adolescent women in the United States.

In addition to overall STI prevalence, the study found that by race, African American teenage girls had the highest prevalence, with an overall prevalence of 48 percent compared to 20 percent among both whites and Mexican Americans. Overall, approximately half of all the teens in the study reported ever having sex. Among these girls, the STI prevalence was 40 percent.

## The Condom Market

The global male condom market (public and private sector) is estimated to be $\$ 3$ billion annually. The global public sector market for male condoms is estimated to have been greater than 10 billion units annually since 2005. Given the rapid spread of HIV/AIDS in India and China, UNAIDS estimates that the annual public sector demand for condoms, both male and female, will reach 19 billion units within the next ten years.

## The FC Female Condom and the Male Condom

Currently, there are only four FDA approved products marketed that prevent the transmission of HIV/AIDS through sexual intercourse: the male latex condom, the male non-latex condom and the FC1 (polyurethane) and FC2 (nitrile polymer) female condoms. FC1 and FC2 are the only FDA approved products, whose uses are controlled by women, which prevent sexually transmitted infections including HIV/AIDS. Both FC1 and FC2 are alternatives to male condoms, for reasons of either choice or latex sensitivity.

Studies show that both FC1's polyurethane and FC2's nitrile polymer are safe, strong materials and that method failure rates are similar to that of male condoms. FHC's female condoms offer a number of benefits over natural rubber latex, the material that is most commonly used in male condoms. Unlike natural rubber latex, both materials quickly transfer heat, so the female condom quickly warms to body temperature after insertion, which may enhance pleasure and sensation during use. Unlike the male condom, the female condom may be inserted in advance of arousal, eliminating disruption during sexual intimacy. Use of the female condom is not dependent on the male erection, does not require immediate withdrawal and is not tight or constricting. The female condoms can be used with both oil and water-based lubricants, unlike natural rubber latex male condoms which can be used with water-based lubricants only. The products also offer an alternative to natural rubber latex sensitive users ( $7 \%$ to $20 \%$ of the population) who are unable to use male condoms without irritation. To the Company's knowledge, there is no reported allergy to either FC1 polyurethane or the FC2 nitrile polymer.

Numerous clinical and behavioral studies have been conducted regarding use of FC1. Studies show that FC1 is found acceptable by women and their partners in many cultures. Importantly, studies also show that when FC1 is made available as an option to using male condoms there is a significant increase in protected sex acts. The increase in protected sex acts varies by country and averages between $10 \%$ and $35 \%$.

## Cost Effectiveness

A study entitled "Cost-effectiveness of the female condom in preventing HIV and STDs in commercial sex workers in South Africa" was reported in theournal of Social Science and Medicine in 2001. This study shows that making FC1 available is highly cost effective in reducing public health costs in developing countries as well as in the U.S.

In October 2006, a study regarding FC2 entitled "Country-wide distribution of the nitrile female condom (FC2) in Brazil and South Africa: a cost effectiveness analysis" was published in AIDS. The results of the study estimate that expanded distribution of FC2 in Brazil and South Africa may avert hundreds to thousands of HIV infections annually at an incremental cost to government or donors that is less than that of antiretroviral therapy. The study also determined that if only 16.6 million FC2 female condoms were distributed in South Africa, almost 10,000 HIV infections would be prevented. If 53.7 million FC2 female condoms were distributed, 32,000 HIV infections were estimated to be prevented. Comparing the dollar value of health care costs averted with the cost of distributing the female condoms, the total cost savings would be between $\$ 5.3$ million and $\$ 35.7$ million. Similarly, if 26.2 million female condoms were distributed in Brazil, an estimated 600 HIV infections would be averted. If 84.8 million female condoms were distributed, 2,000 new HIV infections could be prevented. In total, the savings in Brazil alone could range from $\$ 1.1$ million to $\$ 27$ million.

Female Condom Reuse
Studies have shown that FC1 can be reused up to five times. WHO's website includes the proper procedure for the washing and preparation of FC1 if it is going to be reused. WHO, UNAIDS and FHC concur that FC1 should only be reused when a new female condom is not available. FC2 is not reusable.

Regulatory Approvals
FC1 received Pre-Market Approval ("PMA") as a Class III Medical Device from the FDA in 1993. The extensive clinical testing and scientific data required for FDA approval laid the foundation for approvals throughout the rest of the world, including receipt of a CE Mark in 1997 which allows the Company to market FC1 throughout the European Union. In addition to the United States and the EU, several other countries have formally reviewed and approved FC1 for sale, including Canada, Australia, Japan and India.

On March 10, 2009, the Company received FDA's pre-market approval of FC2 as a Class III medicalDevice, which allows FHC to market the product in the United States and which enables the United States Agency for International Development (USAID) to distribute FC2 globally. FC2 has received the CE mark which allows it to be marketed throughout the European Union. FC2 has also been approved by regulatory authorities in Brazil and India.

The Company believes that FC1 and FC2 female condoms' PMA's and FDA classification as Class III Medical Devices create a significant barrier to entry in the U.S. market. The Company estimates that it would take a minimum of six years to implement, execute and receive FDA approval of a PMA to market another type of female condom.

The Company believes there are no material issues or material costs associated with the Company's compliance with environmental laws related to the manufacture and distribution of FC 1 and FC 2 .

## Strategy

The Company's strategy is to fully develop the market for its Female Condoms on a global basis. The Company's objectives in accomplishing this are to increase access to Female Condoms worldwide, significantly reduce the incidence of sexually transmitted infections, and to reduce health care costs. In doing so, it has developed contacts and relationships with global public health sector organizations such as WHO, the United Nations Population Fund (UNFPA), the Joint United Nations Program on HIV/AIDS (UNAIDS), the U.S. Agency for International Development (USAID), country-specific health ministries and non-governmental organizations (NGOs), and commercial partners in various countries. To provide its customers with prevention program and technical product support, the Company has placed representatives in the major regions of the world: Asia, Africa, Europe, North America and Latin America. The Company manufactures the first generation product, FC1, in London, England. To accelerate market penetration and increase volume, the Company developed FC2, a nitrile polymer product less costly to produce which is available at a lower price than FC1. FC2 is currently being produced at the Company's facility in Selangor D.E., Malaysia and in Kochi, India, in conjunction with FHC's business partner, HLL Lifecare Limited ("HLL"). The Company made its first substantial sales of FC2 in the second quarter of fiscal 2007. As of June 30, 2009, nearly 33 million units of FC 2 have been sold internationally.

With the product's primary market currently being the public sector, the Company incurs minimal sales and marketing expense. Thus, as the demand for the female condom continues to grow in the public sector, the Company's operating expenses are likely to grow at a much lower rate than that of volume.

## Commercial Markets - Direct to Consumers

The Company markets FC1 directly to consumers in the United Kingdom. The Company has distribution agreements with commercial partners which market FC1 directly to consumers in 15 countries, including the United States, Brazil, Canada, Mexico, Spain, France, Japan and India. These agreements are generally exclusive for a single country. Under these agreements, the Company manufactures and sells the female condom to the distributor partners, who, in turn market and distribute the product to consumers in the established territory. FC2 is being sold direct to consumers in India, France and Brazil.

Relationships and Agreements with Public Sector Organizations
The Company has an agreement with UNAIDS to supply FC1 to developing countries at a reduced price which can be negotiated each year based on the Company's cost of production. The current price per unit ranges between $£ 0.42$ and $£ 0.445$ (British pounds sterling), or approximately $\$ 0.65$ to $\$ 0.69$, depending on contractual volumes. Under the agreement, UNAIDS and the Company cooperate in educational efforts and marketing FC1 in developing countries. Sales of FC1 are made directly to international public agencies and to public health authorities in each country at the price established by the agreement with UNAIDS. The agreement expires on December 31, 2009, but is automatically renewed for one year unless either party gives at least 90 days prior written notice of termination. FC1 is available in over 90 countries through public sector distribution.

In May 2006, the Company received an initial order for 500,100 FC1 female condoms from the National AIDS Control Organization (NACO) of the Ministry of Health \& Family Welfare, Government of India. The order, placed through UNFPA, supplied female condoms for NACO's year long program effectiveness study. The female condoms were distributed to 60,000 women at 13 sites in eight states. Because the pilot project was highly successful showing consistent use of FC1, NACO decided to scale up the program under which women are trained on how to use the female condom. In June 2008, the Company and HLL were successful in winning an order from NACO for 1.5 million FC2 female condoms to be used in it's scaled up HIV/AIDS prevention program. In April, 2009, a NACO order was received for another 1.5 million units. The new NACO order is being produced in HLL Lifecare Limited's Kochi, India factory, as was its previous order.

The Company sells FC1 in the United States to city and state public health clinics as well as not-for-profit organizations such as Planned Parenthood. FC1 is currently available in 140 locations in New York City; including both community based organizations and the N.Y.C. Department of Health and Mental Hygiene units. It is being distributed as part of New York City's Female Condom Education and Distribution Project being conducted by the Bureau of HIV/AIDS Prevention and Control. The Company expects FC2 to be available in the U.S. by September, 2009.

## Manufacturing Facilities

FC1
The Company manufactures FC1 in a 40,000 square-foot leased facility in London, England. Manufacturing capacity at this facility is expandable to 60 million units per year with additional investment in equipment.

FC2
The Company's FC2 end-stage production takes place in a $16,000 \mathrm{sq}$. ft . leased facility in Selangor, D.E., Malaysia. In March, 2009, upon FDA's approval of FC2, the Company began a $150 \%$ expansion of the existing production capacity of 30 million units annually. The addition of six more manufacturing lines will bring total capacity to approximately 75-80 million FC2 units annually. The expansion will be completed in the fourth quarter of fiscal 2009.

The Company's India-based FC2 end-stage production capacity is located at a facility owned by its business partner, HLL Lifecare Limited (HLL) in the Cochin Special Export Zone. Production began at that facility in December 2007 with an initial capacity of 7.5 million units per year. In June, 2008, NACO placed an order of 1.5 million FC2 units for distribution in its HIV/AIDS prevention program in India. In April, 2009, NACO followed-up with a second order for 1.5 million units.

FHC's total FC2 production capacity will be approximately 85 million units annually when the current expansion project is completed. The Company intends to expand its capacity at existing locations and/or additional manufacturing locations as demand for FC 2 increases.

## Government Regulation

FC1 received PMA as a Class III Medical Device from the FDA in 1993. The extensive clinical testing and scientific data required for FDA approval laid the foundation for approvals throughout the rest of the world, including receipt of a CE Mark in 1997 which allows the Company to market FC1 throughout the European Union. In addition to the United States and the EU, several other countries have formally reviewed and approved FC1 for sale, including Canada, Australia, Japan and India.

FHC received approval of its FC2 PMA as a Class III Medical Device from the FDA in March, 2009. Additionally, FC2 has the CE Mark which allows it to be marketed throughout the European Union and has been approved by both Brazil's and India's Regulatory authorities.

The Company believes that FC1 and FC2 female condoms' PMA and FDA classifications as Class III Medical Devices create a significant barrier to entry in the U.S. market. The Company estimates that it would take a minimum of six years to implement, execute and receive FDA approval of a PMA to market another type of female condom.

In the U.S., both FC1 and FC2 are regulated by the FDA. Pursuant to section 515(a)(3) of the Safe Medical Amendments Act of 1990 (the "SMA Act"), the FDA may temporarily suspend approval and initiate withdrawal of the PMA if the FDA finds that the device is unsafe or ineffective, or on the basis of new information with respect to the device, which, when evaluated together with information available at the time of approval, indicates a lack of reasonable assurance that the device is safe or effective under the conditions of use prescribed, recommended or suggested in the labeling. Failure to comply with the conditions of FDA approval invalidates the approval order. Commercial distribution of a device that is not in compliance with these conditions is a violation of the SMA Act.

## Competition

The Company's female condoms participate in the same market as male condoms but are not seen as directly competing with male condoms. Rather, the Company believes that providing FC1 and FC2 is additive in terms of prevention and choice. Male condoms cost less and have brand names that are more widely recognized than FC1 or FC2. In addition, male condoms are generally manufactured and marketed by companies with significantly greater financial resources than the Company.

Medtech Products Ltd. ("MP"), a male latex condom company with a manufacturing facility in Chennai, India, has developed a natural latex female condom. MP's female condom has been marketed under various names including V-Amour, VA Feminine Condom and L'Amour. MP product's manufacturing process has a CE mark for distribution in Europe and may be available in other countries. MP received the Indian Drug Controller approval in January 2003. PATH, an international, nonprofit organization based in the United States, has a female condom product in early stage development. The National Institutes of Health (NIH) is considering doing a comparative study of the PATH woman's condom and FC2. Neither the MP female condom nor the PATH woman's condom have received FDA approval or been listed as essential products for procurement by WHO.

It is also possible that other parties may be developing a female condom. These competing products could be manufactured, marketed and sold by companies with significantly greater financial resources than those of the Company.

Patents and Trademarks
The Company currently holds product and technology patents for FC1 in the United States. The Company's current United States patents expire between 2009 and 2014. The Company understands these U.S. patents to cover FC1 as sold. The patents are generally directed to the structural aspects of the product. The Company also has patents covering technology and products relating to FC1 in Japan, the United Kingdom, France, Italy, Germany, Spain, the European Patent Convention, Canada, the People's Republic of China, South Korea and Australia. These patents expire from 2009 to 2013. Patent applications for FC2 are pending in the U.S. and in other countries around the world through the Patent Cooperation Treaty. The applications cover the key aspects of the second generation female condom, including its overall design and manufacturing process. There can be no assurance; these patents may provide the Company with protection against copycat products entering the U.S. market during the pendency of the patents. FC2 patents have been issued in South Africa, Canada and Australia.

The Company has the registered trademark "FC Female Condom" in the United States. The Company has also secured, or applied for, 12 trademarks in 22 countries to protect the various names and symbols used in marketing the product around the world. These include "femidom" and "femy," "Reality" and others. In addition, the experience that has been gained through years of manufacturing the FC female condom has allowed the Company to develop trade secrets and know-how, including certain proprietary production technologies that further protects its competitive position. The Company has registered the trademark "FC2 Female Condom" in the United States.

Overview
The Company manufactures, markets and sells the FC1 and FC2 female condom, the only FDA-approved products under a woman's control which provides dual protection against unintended pregnancy and sexually transmitted infections, including HIV/AIDS.

Revenues. Most of the Company's revenues are derived from sales of the female condom, its only product, and are recognized upon shipment of the product to its customers. Since fiscal 2008, revenue is also being derived from licensing its intellectual property to its business partner in India, HLL Lifecare Limited. Such revenue appears as royalties on the Unaudited Condensed Consolidated Statements of Income for the three and nine months ended June 30, 2009 and June 30, 2008. Royalty revenues of $\$ 81,830$ and $\$ 160,151$ were reported for the three and nine months ended June 30, 2009, respectively. For the three and nine months ended June 30, 2008, royalty revenues were $\$ 707$ and $\$ 5,650$, respectively.

The Company's strategy is to develop a global market and distribution network for its product by maintaining relationships with public sector groups and through partnership arrangements with companies with the necessary marketing and financial resources and local market expertise. The Company's customers include the following:

- The Company sells FC1 to the global public sector under the umbrella of its agreement with UNAIDS. This agreement facilitates the availability and distribution of the FC1 female condom at a reduced price based on the Company's cost of production. The current price per unit ranges between £0.42 and £0.445 (British pounds sterling), or approximately $\$ 0.65$ to $\$ 0.69$, depending on contractual volumes. Currently, FC 1 is available in over 90 countries through public sector distribution.
- The Company sells FC1 to the U.S. Agency for International Development (USAID) for use in USAID prevention programs in developing countries. Given FDA approval of FC2 in March 2009, plans are in process to begin USAID purchases of FC2.
- The Company sells FC1 in the United States to city and state public health clinics as well as not-for-profit organizations such as Planned Parenthood. The Company will begin distribution of FC2 to the U.S. public sector in August 2009.
- The Company has distribution agreements with commercial partners which market directly to consumers in 15 countries, including the United States, United Kingdom, Brazil, Canada, Mexico, Spain, France, Japan and India. These agreements are generally exclusive for a single country. Under these agreements, the Company manufactures and sells the female condom to the distributor partners, who, in turn market and distribute the product to consumers in the established territory.

Occasionally, significant quarter to quarter variations may occur due to the timing and shipment of large orders, not from any fundamental change in the Company's business.
Because the Company manufactures FC1 in a leased facility located in London, England and FC2 in a leased facility located in Malaysia, a portion of the Company's operating costs are denominated in foreign currencies. While a material portion of the Company's future sales are likely to be in foreign markets, all sales are denominated in either British pounds sterling or United States dollars. Manufacturing costs and sales to foreign markets are subject to normal currency risks associated with fluctuations in the exchange rate of the Malaysian ringgit (MYR) relative to British pounds sterling, and British pounds sterling relative to the United States dollar. In the first quarter of fiscal 2009, British pounds sterling weakened relative to both the Malaysian ringgit (MYR) and the U.S. dollar, resulting in a significant foreign currency gain. In the third quarter of fiscal 2009, British pound strengthened against both the ringgit (MYR) and the US dollar. Because the U.K. subsidiary had significant accounts receivable balances in both those denominations, the impact of the change in the British pound's value largely reversed the first quarter foreign currency gain. In July 2009, the Company contributed capital to a subsidiary to reduce its exposure to future currency gains or losses. Management continues to evaluate the Company's commercial transactions and to evaluate whether employing currency hedging strategies are appropriate.

While our second generation product, FC 2 , generally is sold at a lower price per unit than $\mathrm{FC} 1, \mathrm{FC} 2$ is produced at a lower cost than FC 1 and sales of FC 2 generally have a higher gross margin than FC1. As a result, changes in the sales mix of FC2 as compared to FC1 may affect our net revenues and gross profit.

Expenses. The Company manufactures FC1 at its facility located in the United Kingdom and FC2 at its facility located in Selangor D.E., Malaysia. The Company's cost of goods sold consists primarily of direct material costs, direct labor costs and indirect production and distribution costs. Direct material costs include raw materials used to make the female condom, principally polyurethane for FC1 and a nitrile polymer for FC2. Indirect product costs include logistics, quality control, and maintenance expenses, as well as costs for helium, nitrogen, electricity and other utilities. All of the key components for the manufacture of the female condom are essentially available from either multiple sources or multiple locations within a source.

The Company has experienced increased costs of products, supplies, salaries and benefits, and increased general and administrative expenses. In the nine months ended June 30 , 2009 and 2008, the Company increased the price of FC1 wherever possible to offset such cost increases.

As noted above, the Company's manufacturing costs are subject to currency risks associated with changes in the exchange rate of the Malaysian ringgit relative to British pounds sterling and British pounds sterling relative to the United States dollar. To date, the Company's management has not deemed it appropriate to utilize currency hedging strategies to manage its currency risks.

On August 5, 2009, the Company announced to its UK employees that the Company is evaluating the future of its UK facility following the decision of two of its largest customers to switch their purchases from the first generation product, FC1, manufactured in the UK facility, to the second generation product, FC2, which is manufactured in Malaysia. Production of FC1 utilizes over $95 \%$ of the UK workforce. As is required by British labor law, the Company will go through an evaluation process, working in tandem with employee representatives, in which various manufacturing alternatives are considered. If the Company is unable to identify a satisfactory alternative, the facility's manufacturing operations may cease. If that is the conclusion reached, the Company would incur various one-time costs such as redundancy payments to terminated employees and a charge for excess leased capacity. Cash charges involved would be funded internally. The evaluation process, which began on August 5 , 2009, will conclude in approximately 90 days.

Regardless of the conclusion with respect to the Company's UK manufacturing operations, the Company will continue its other UK operations, which include sales and marketing of the Company's female condom, management and direction of the Global Technical Support Team, product development, and quality assurance and technical support of its Malaysian manufacturing facility.

Following the fourth quarter of fiscal year 2009, the Company expects it will be able to estimate the one-time charge for all related costs that would result if a decision would be made to cease manufacturing at the UK facility. The estimated cost accrual will impact both fourth quarter and fiscal year 2009 results.

## RESULTS OF OPERATIONS

## THREE MONTHS ENDED JUNE 30, 2009 COMPARED TO THREE MONTHS ENDED JUNE 30, 2008

The Company had net revenues of $\$ 6,966,767$ and net income attributable to common stockholders of $\$ 626,441$, or $\$ 0.02$ per diluted share, for the three months ended June 30 , 2009 compared to net revenues of $\$ 5,658,125$ and net income attributable to common stockholders of $\$ 509,067$, or $\$ 0.02$ per diluted share, for the three months ended June 30 , 2008.

Net revenues increased $\$ 1,308,642$, or $23 \%$, on unit growth of $48 \%$ for the three months ended June 30,2009 compared with the same period last year. The revenue increase was the result of higher total unit sales in the second quarter of fiscal year 2009, somewhat offset by the higher volume of lower-priced FC2 in the sales mix.

Gross profit increased $\$ 1,169,922$, or $54 \%$, to $\$ 3,347,647$ for the three months ended June 30,2009 from $\$ 2,177,725$ for the three months ended June 30 , 2008. Gross profit for the three months ended June 30,2009 was $48 \%$ of net revenues versus $39 \%$ for the same period last year. Gross profit was positively impacted by higher unit volume, higher royalties and a higher percentage of the more profitable FC2 units in the sales mix for the third quarter of fiscal 2009.

Significant quarter to quarter variations result from time to time due to the timing and shipment of large orders and production scheduling rather than fundamental changes in the business. The Company routinely notes the potential for such variations in its press releases and SEC filings.

Cost of sales increased $\$ 138,720$, or $4 \%$, to $\$ 3,619,120$ for the three months ended June 30, 2009 from $\$ 3,480,400$ for the same period last year. The increase is due to a higher number of units and a higher percentage of the lower cost FC2 units in the sales mix for the third quarter of fiscal 2009.

Advertising and promotion expenditures decreased $\$ 15,781$ to $\$ 35,188$ for the three months ended June 30,2009 from $\$ 50,969$ for the same period last year due to a reduction in public relations consulting. A special country-specific project underway at this time last year, concluded in fiscal year 2008.

Selling, general and administrative expenses increased $\$ 100,973$, or $6 \%$, to $\$ 1,816,488$ for the three months ended June 30 , 2009 from $\$ 1,715,515$ for the three months ended June 30, 2008. The increase was due to increased compensation costs related to fiscal 2008 mid-year staffing additions and the higher costs of stock-based incentive programs.

Research and development costs decreased $\$ 4,585$ to $\$ 10,280$ for the three months ended June 30,2009 from $\$ 14,865$ for the same period in the prior year. The costs for the third quarter, fiscal 2009, reflect a reduction in FC2 development expenses compared to the same quarter in fiscal 2008.

Total operating expenses for the quarter ended June 30,2009 , were $\$ 1,861,956$, an increase of $\$ 80,607$, or $5 \%$, from $\$ 1,781,349$ in the same quarter in fiscal year 2008 .
Operating income for the three months ended June 30 , 2009, was $\$ 1,485,691$ versus $\$ 396,376$ in the same period last year, an increase of $\$ 1,089,315$ or $275 \%$. The increase is due primarily to a significant increase in gross profit partially offset by moderately higher operating expenses.

Interest, net and other expense for the three months ended June 30, 2009 was $\$ 455$, a decrease of $\$ 14,419$ from the same period in fiscal year 2008, when net interest income was $\$ 13,964$. The impact of foreign currency transactions for the third quarter of fiscal year 2009 was a loss of $\$ 816,148$ compared to a loss of $\$ 36,680$ for the same period last year. In accordance with SFAS No. 52, "Foreign Currency Translation," the financial statements of the Company's international subsidiaries are translated into U.S. dollars using the exchange rate at each balance sheet date for assets and liabilities, the historical exchange rate for stockholders' equity and a weighted average exchange rate for each period for revenues, expenses, gains and losses. Translation adjustments on intercompany trade accounts are recorded in earnings as the local currency is the functional currency.

Under the SFAS No. 109, "Accounting for Income Taxes," an entity is able to recognize a tax benefit for current or past losses when it can demonstrate that the tax loss carry forward will be utilized before expiration. Management believes that the Company's recent and projected future growth and profitability has made it more likely than not that the Company will utilize its net operating carryforwards in the future. For fiscal 2009 and future years, the Company has regularly evaluated, and will continue to regularly evaluate, its ability to utilize current or past tax losses, and records benefit recognition annually or when a change in estimate occurs. In the third quarter of fiscal 2008, when the Company had recently begun to demonstrate its ability to utilize tax losses, a tax benefit of $\$ 167,000$ was recognized. Consistent with the policy noted, no tax benefit has been recognized to date in fiscal year 2009.

## NINE MONTHS ENDED JUNE 30, 2009 COMPARED TO NINE MONTHS ENDED JUNE 30, 2008

The Company had net revenues of $\$ 19,631,114$ and net income attributable to common stockholders of $\$ 4,187,041$, or $\$ 0.15$ per diluted share, for the nine months ended June 30 , 2009 compared to net revenues of $\$ 17,794,153$ and net income attributable to common stockholders of $\$ 2,488,971$ or $\$ 0.09$ per diluted share, for the nine months ended June 30 , 2008.

Net revenues increased $\$ 1,836,961$, or $10 \%$, for the nine months ended June 30, 2009 compared with the same period last year. The revenue increase was the result of higher unit volume somewhat offset by the higher volume of lower-priced FC2 in the sales mix.

Gross profit increased $\$ 2,465,288$, or $34 \%$, to $\$ 9,681,776$ for the nine months ended June 30,2009 from $\$ 7,216,488$ for the nine months ended June 30 , 2008. Gross profit, as a percentage of sales, was $49 \%$ for the nine months ended June 30, 2009, versus $41 \%$ for the nine months ended June 30, 2008. Gross profit was positively impacted by both higher unit volume and higher percentage of FC2 in the product mix for the nine months ended June 30, 2009.

Significant quarter to quarter variations result from time to time due to the timing and shipment of large orders and production scheduling rather than fundamental changes in the business. The Company routinely notes the potential for such variations in its press releases and SEC filings.

Cost of sales decreased $\$ 628,327$, or $6 \%$, to $\$ 9,949,338$ for the nine months ended June 30,2009 from $\$ 10,577,665$ for the same period last year. The decrease is due to the higher percentage of lower cost FC2 in the sales mix for the nine months ended June 30, 2009.

Advertising and promotion expenditures decreased $\$ 24,986$ to $\$ 136,359$ for the nine months ended June 30,2009 from $\$ 161,345$ for the same period in the prior year. The slight decrease reflects reduced spending in a public relations program to raise product awareness.

Selling, general and administrative expenses increased $\$ 365,509$, or $7 \%$, to $\$ 5,265,256$ for the nine months ended June 30,2009 from $\$ 4,899,747$ for the nine months ended June 30, 2008. The increased cost is due to higher compensation costs related to mid-year 2008 staffing additions and the increased cost of stock-based incentive plans due to the increase in the price of the Company's common stock somewhat offset by the reduction in Sarbanes-Oxley internal control consulting fees.

Research and development costs decreased $\$ 97,186$ to $\$ 105,055$ for the nine months ended June 30,2009 from $\$ 202,241$ for the same period in the prior year, reflecting the conclusion of FC2's development. The costs for fiscal year 2008 relate to preparation and support of the FC2 PMA submission, including certain one-time expenses that did not recur in fiscal year 2009. The fiscal year 2009 costs relate to the one-time costs related to the preparation for and participation in the December 2009 FDA OB/GYN Device Advisory Panel hearing to consider FC2 approval.

Operating income for the nine months ended June 30, 2009, was $\$ 4,175,106$ versus $\$ 1,953,155$ in the same period last year, an increase of $\$ 2,221,951$ or $114 \%$. The increase was due primarily to significantly increased gross profit slightly offset by moderately higher operating expenses.

Interest, net and other income for the nine months ended June 30, 2009 was $\$ 7,844$, a decrease of $\$ 22,785$ from the same period in fiscal year 2008, when interest, net and other income was $\$ 30,629$. The impact of foreign currency transactions for the nine months ended June 30, 2009 was a gain of $\$ 183,672$ compared to a gain of $\$ 73,625$ for the same period last year. In accordance with SFAS No. 52, "Foreign Currency Translation," the financial statements of the Company's international subsidiaries are translated into U.S. dollars using the exchange rate at each balance sheet date for assets and liabilities, the historical exchange rate for stockholders' equity and a weighted average exchange rate for each period for revenues, expenses, gains and losses. Translation adjustments on intercompany trade accounts are recorded in earnings as the local currency is the functional currency.

Under the SFAS No. 109, "Accounting for Income Taxes," an entity is able to recognize a tax benefit for current or past losses when it can demonstrate that the tax loss carry forward will be utilized before expiration. Management believes that the Company's recent and projected future growth and profitability has made it more likely than not that the Company will utilize its net operating carryforwards in the future. For fiscal 2009 and future years, the Company has regularly evaluated, and will continue to regularly evaluate, its ability to utilize current or past tax losses, and records benefit recognition annually or when a change in estimate occurs. In the nine months ended June 30 , 2008, when the Company had recently begun to demonstrate its ability to utilize tax losses, a tax benefit of $\$ 544,000$ was recognized. Consistent with the policy noted, no tax benefit has been recognized to date in fiscal year 2009.

## Factors That May Affect Operating Results and Financial Condition

The Company's future operating results and financial condition are dependent on the Company's ability to increase demand for the female condom and to cost-effectively manufacture sufficient quantities of the female condom. Inherent in this process are a number of factors that the Company must successfully manage in order to achieve favorable future results and improve its financial condition.

Reliance on a Single Product
The Company expects to derive the vast majority, if not all, of its future revenues from female condoms, its only current product. While management believes the global potential for the female condom is significant, the ultimate level of consumer demand around the world is not yet known.

The Company has developed a global distribution network for the female condom by entering into partnership arrangements with financially secure companies with appropriate marketing expertise. This strategy has resulted in numerous in-country distributions in the public sector, particularly in Africa, Latin America and India. The Company has also entered into several agreements for the commercialization of the female condom in consumer sector markets around the world. However, the Company is dependent on country governments and global donors, as well as U.S. municipal and state public health departments to continue AIDS/HIV/STI prevention programs that include female condoms as a component of such programs. The Company's commercial market penetration is dependent on its ability to identify appropriate business partners who will effectively market and distribute the female condom within its contractual territory. Failure by the Company's partners to successfully market and distribute the female condom or failure of country governments to establish and sustain HIV/AIDS prevention programs which include distribution of female condoms, the Company's inability to secure additional agreements with global AIDS prevention organizations, or the Company's inability to secure agreements in new markets, either in the public or private sectors, could adversely affect the Company's financial condition and results of operations.

Inventory and Supply
All of the key components for the manufacture of the female condom are essentially available from either multiple sources or multiple locations within a source.
Global Market and Foreign Currency Risks
The Company manufactures FC1 in a leased facility located in London, England and FC2 in a leased facility located in Malaysia. A material portion of the Company's future sales are likely to be in foreign markets. Manufacturing costs and sales to foreign markets are subject to normal currency risks associated with changes in the exchange rate of the British pound sterling and Malaysian ringgit to each other relative to the United States dollar.

On an ongoing basis, management continues to evaluate its commercial transactions and is prepared to employ currency hedging strategies when it believes such strategies are appropriate. In addition, some of the Company's future international sales may be in developing nations where dramatic political or economic changes are possible. Such factors may adversely affect the Company's results of operations and financial condition.

## Government Regulation

The FC1 and FC2 female condoms are subject to regulations by the FDA pursuant to the federal Food, Drug and Cosmetic Act (the "FDC Act"), and by other state and foreign regulatory agencies. Under the FDC Act, medical devices must receive FDA clearance before they can be sold. FDA regulations also require the Company to adhere to certain "Good Manufacturing Practices," which include testing, quality control and documentation procedures. The Company's compliance with applicable regulatory requirements is monitored through periodic inspections by the FDA. The failure to comply with applicable regulations may result in fines, delays or suspensions of clearances, seizures or recalls of products, operating restrictions, withdrawal of FDA approval and criminal prosecutions. The Company's operating results and financial condition could be materially adversely affected in the event of a withdrawal of approval from the FDA.

In the first nine months of fiscal 2009, the Company generated $\$ 6.0$ million in positive cash flow from operations as a result of increased sales volume and improved gross margins. During the first nine months of fiscal 2008, cash provided by operations was $\$ 2.6$ million.

Accounts receivable decreased from $\$ 6,810,050$ at September 30, 2008 to $\$ 5,165,672$ at June 30, 2009. The decrease was due primarily to a difference in the timing and delivery of the U.K. subsidiary's production and of U.S. labeled product to be sold by the U.S. parent company to its customers. In the period ended September 30, 2008, intercompany production and delivery occurred early in the quarter. Production and sales to ex-U.S. customers took place later in the period, causing accounts receivable to spike at period end. In the nine months ended June 30, 2009, production and delivery of U.S. labeled product to the U.S. parent for sale to its customers occurred at regular intervals as did shipments to ex-U.S. customers. As sales to ex-U.S. customers were spread throughout the period, some sales were billed and collected within the period, reducing the period end accounts receivable balance. The Company's credit terms vary from 30 to 90 days, depending on the class of trade and customary terms within a territory, so the accounts receivable balance is also impacted by the mix of purchasers within the quarter. As is typical in the Company's business, extended credit terms may occasionally be offered as a sales promotion. For the past twelve months, the Company's average days' sales outstanding have been approximately 72 . Over the past five years, the Company's bad debt expense has been less than $.01 \%$ of sales.

At June 30, 2009, the Company had working capital of $\$ 9.0$ million and stockholders' equity of $\$ 10.7$ million compared to working capital of $\$ 9.2$ million and stockholders' equity of $\$ 9.7$ million as of September 30, 2008.

In March, 2009, the Company announced plans to expand FC2 manufacturing capacity at its Malaysia manufacturing facility by $150 \%$. When completed, the expansion will increase capacity from approximately 30 million units annually to approximately 75-80 million units annually. The expansion, which adds six additional production lines to the four lines previously in place, will be completed by the fourth quarter of fiscal year 2009. As of June 30, 2009, the Company has made purchase commitments for the expansion project of approximately $\$ 178,000$ which is scheduled to be paid by August, 2009. The Company is self-funding the expansion from existing cash and cash generated from operations.

The Company believes its current cash position is adequate to fund operations of the Company in the near future, although no assurances can be made that such cash will be adequate. However, the Company may sell equity securities to raise additional capital and may borrow funds under its Heartland Bank credit facility.

The Company recently renewed two revolving notes with Heartland Bank, which will expire July 1,2010 , that allow the Company to borrow up to $\$ 1,500,000$. These notes were extended under the same terms as the initial notes dated May 19, 2004, with the exception of the interest rate which has been reduced to base rate plus $0.5 \%$, with an interest rate minimum of $6 \%$. No new warrants were issued as part of the extension of these notes. These notes are collateralized by substantially all of the assets of the Company. No amounts were outstanding under the revolving notes at June 30, 2009.

Impact of Inflation and Changing Prices
Although the Company cannot accurately determine the precise effect of inflation, the Company has experienced increased costs of product, supplies, salaries and benefits, and increased general and administrative expenses. In the first nine months of both fiscal year 2009 and 2008 the Company has, where possible, increased selling prices to offset such increases in costs.

## Controls and Procedures

As of the end of the period covered by this report, the Company carried out an evaluation, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and the Company's Chief Financial Officer, of the effectiveness of the design and operation of the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended). Based on this evaluation, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective. It should be noted that in designing and evaluating the disclosure controls and procedures, management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management necessarily was required to apply its judgment in evaluating the cost-benefit relationship of possible controls and procedures. The Company has designed its disclosure controls and procedures to reach a level of reasonable assurance of achieving desired control objectives and, based on the evaluation described above, the Company's Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective at reaching that level of reasonable assurance.

There was no change in the Company's internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Securities Exchange Act of 1934, as amended) during the Company's most recently completed fiscal quarter that has materially affected, or is reasonably likely to materially affect, the Company's internal control over financial reporting.

## PART II - OTHER INFORMATION

ITEMS 1-5
Item 2(c) -
On January 17, 2007, the Company announced a Stock Repurchase Program under the terms of which up to a million shares of its common stock could be purchased during the subsequent twelve months. In late March 2008, the Board approved expansion of the repurchase program up to a total of $2,000,000$ shares to be acquired through December 31 , 2009. In February 2009, the Board further expanded the repurchase program to a maximum of $3,000,000$ shares to be acquired through December 31 , 2010. From the program's onset through June 30, 2009, the total number of shares repurchased by the Company is $1,756,161$. The Stock Repurchase Program authorizes purchases in privately negotiated transactions as well as in the open market, and in October 2008 the Company's board of directors authorized repurchases in private transactions under the Stock Repurchase Program of shares issued under the Company's equity compensation plans to directors, employees and other service providers at the market price on the effective date of the repurchase request.

| Issuer Purchases of Equity Securities: | Details of Treasury Stock Purchases to Date through June 30, 2009 |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

(1) Includes 60,000 shares repurchased pursuant to the authorization to repurchase shares issued to directors, employees and other service providers under the Company's equity incentive plans. The other shares were purchased in the open market pursuant to the Share Repurchase Program.

Item 4 -
The Company held an Annual Meeting of its shareholders on April 2, 2009. At the meeting, shareholders were asked to elect O.B. Parrish, Mary Ann Leeper, Ph.D., William R Gargiulo, Jr., Stephen M. Dearholt, David R. Bethune, Michael R. Walton, Richard E Wenninger and Mary Margaret Frank, Ph.D. to the Board of Directors to serve until the 2010 Annual Meeting and to ratify the appointment of McGladrey \& Pullen LLP as the Company's independent public accountants for the fiscal year ending September 30, 2009. The results of the shareholder voting are listed below:


## Item 6. EXHIBITS

| Exhibit |  |
| :---: | :---: |
| Number | Description |
| 3.1 | Amended and Restated Articles of Incorporation. (1) |
| 3.2 | Articles of Amendment to the Amended and Restated Articles of Incorporation of the Company increasing the number of authorized shares of common stock to $27,000,000$ shares. (2) |
| 3.3 | Articles of Amendment to the Amended and Restated Articles of Incorporation of the Company increasing the number of authorized shares of common stock to $35,500,000$ shares. (3) |
| 3.4 | Articles of Amendment to the Amended and Restated Articles of Incorporation of the Company increasing the number of authorized shares of common stock to $38,500,000$ shares. (4) |
| 3.5 | Amended and Restated By-Laws. (5) |
| 4.1 | Amended and Restated Articles of Incorporation (same as Exhibit 3.1). |
| 4.2 | Articles of Amendment to the Amended and Restated Articles of Incorporation of the Company (same as Exhibit 3.2). |
| 4.3 | Articles of Amendment to the Amended and Restated Articles of Incorporation of the Company increasing the number of authorized shares of common stock to $35,500,000$ shares (same as Exhibit 3.3). |
| 4.4 | Articles of Amendment to the Amended and Restated Articles of Incorporation of the Company increasing the number of authorized shares of common stock to $38,500,000$ shares (same as Exhibit 3.4). |
| 4.5 | Articles II, VII and XI of the Amended and Restated By-Laws (included in Exhibit 3.5). |

31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002
32.1 Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350 (Section 906 of the Sarbanes-Oxley Act of 2002) (6)

Incorporated herein by reference to the Company's Registration Statement on Form SB-2, filed with the Securities and Exchange Commission on October 19, 1999.

Incorporated by reference to the Company's Registration Statement on Form SB-2, filed with the Securities and Exchange Commission on September 21, 2000.

Incorporated by reference to the Company's Registration Statement on Form SB-2, filed with the Securities and Exchange Commission on September 6, 2002.

Incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended December 31, 2003.

Incorporated herein by reference to the Company's Registration Statement on Form S-18, as filed with the securities and Exchange Commission on May 25, 1990.

This certification is not "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended, or incorporated by reference into any filing under the Securities Act of 1933, as amended, or the Securities Exchange Act of 1934, as amended.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## THE FEMALE HEALTH COMPANY

DATE: August 7, 2009
s/ O.B. Parrish
O.B. Parrish, Chairman and

Chief Executive Officer

DATE: August 7, 2009
/s/ Donna Felch
Donna Felch, Vice President and Chief
Financial Officer

I, O. B. Parrish, certify that:

1. I have reviewed this quarterly report on Form 10-Q of The Female Health Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
(a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 7, 2009
/s/ O.B. Parrish
O. B. Parrish

Chief Executive Officer

## CERTIFICATION OF CHIEF FINANCIAL OFFICER

## PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Donna Felch, certify that:

1. I have reviewed this quarterly report on Form 10-Q of The Female Health Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
(a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 7, 2009
$\frac{\text { /s/ Donna Felch }}{\text { Donna Felch }}$

## Certification of Periodic Financial Report

Pursuant to 18 U.S.C. Section 1350

Pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, each of the undersigned officers of The Female Health Company (the "Company") certifies that the Quarterly Report on Form 10-Q of the Company for the quarter ended June 30 , 2009 fully complies with the requirements of Section 13(a) of the Securities Exchange Act of 1934 and information contained in that Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: August 7, 2009
/s/ O.B. Parrish
O. B. Parrish

Chief Executive Officer

Dated: August 7, 2009

| /s/ Donna Felch |
| :--- |
| Donna Felch |
| Chief Financial Officer |

This certification is made solely for purpose of 18 U.S.C. Section 1350 , subject to the knowledge standard contained therein, and not for any other purpose.

